

2018
April



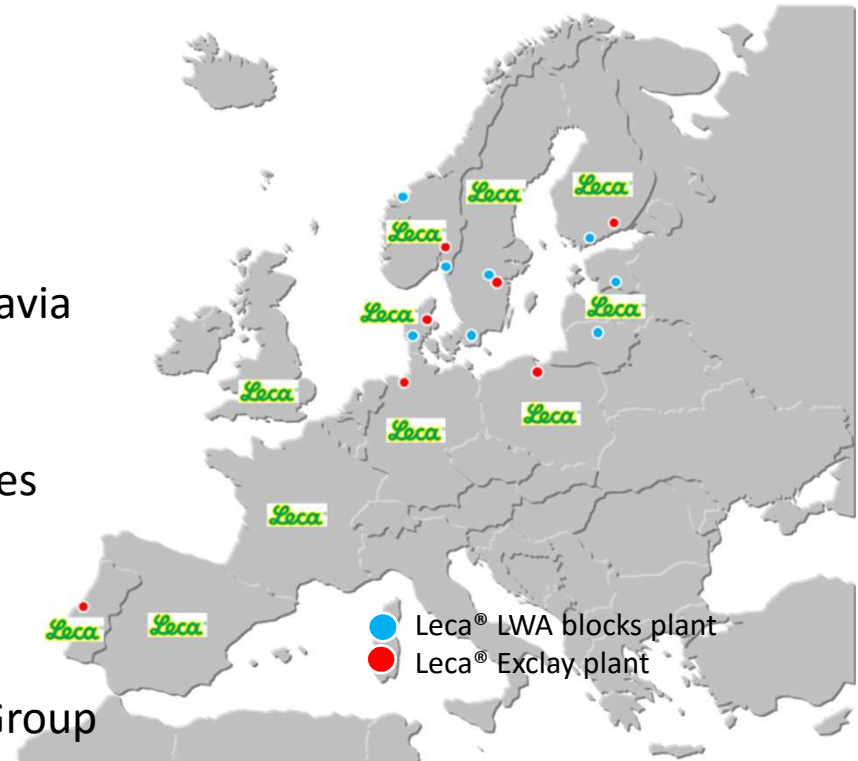
Leca International

Implementing a global CRM solution



Leca International

- ✓ The biggest Exclay producer in Europe
 - ↪ 490 employees including 60 in Sales and 20 in Marketing & Innovation
 - ↪ Volume > 2.100.000 m³
 - ↪ Turn-over of 125.000.000 €
- ✓ The biggest producer of LWA blocks in Scandinavia and in the Baltics
- ✓ Owner of the Leca® & Filtralite® brands
- ✓ Active in 13 countries in Europe and Export sales
- ✓ 15 plants in Europe
 - ↪ Leca® expanded clay production in 7 countries
 - ↪ Leca® LWA blocks production in 6 countries
- ✓ Leca International is part of the Saint-Gobain Group



Our products – “All-in-one”

Low density and high strength, combined with easy handling, make the Leca® material a highly competitive product for many different applications.

Together we build for the future



Results expected with CRM implementation

- More reliable information for management, including forecasting
- Sales process improvement and productivity
- Manage a unique Sales & Marketing database

Our CRM journey

January 2017



Objectives

- Set-up the system for 1 country and 1 product family
- Projects & Sales modules including Quote Management

How ?

- 3-day implementation session with SO consultant
- 2-day session “Train the trainers” with SO consultant

Principles

- Involve Country Sales Managers and Sales team
- Uniform set-up for all countries and product families



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Our CRM journey

March 2017



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Objectives

- ↪ Extend the set-up to 6 countries and product families for long-term projects
- ↪ Projects & Sales modules including Quote Management

How ?

- ↪ 2-day session “Train the trainers” with SO consultant

Principles

- ↪ Involve Country Sales Managers + 1 Sales Rep. + Newcomers
- ↪ Uniform set-up for all countries and product families



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Our CRM journey

May 2017



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Objectives

- ↪ Extend the set-up to 6 countries and product families for long-term projects
- ↪ Projects & Sales modules including Quote Management
- ↪ Register all actions within our technical support

How ?

- ↪ Local trainings organized by the new Trainers
- ↪ Local and Webex trainings by Project Manager

Principles

- ↪ Uniform set-up for all countries and product families



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Our CRM journey

June 2017



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Objective

↪ Send all newsletters with the CRM (Mailing module)

How ?

↪ 2-day session with the Communication team

Principles

↪ Country template ready at the end of the training

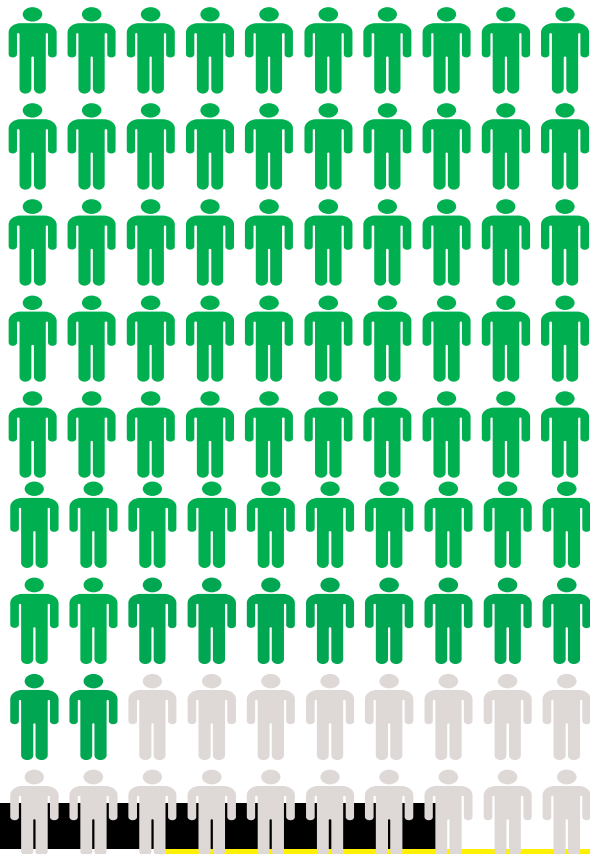
↪ *Setting-up a "clean" marketing database*



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Our CRM journey

August 2017



#9

Objective

↪ Implement the Service module to follow our claims

How ?

↪ Webex or local trainings

↪ With Sales team, product managers, customer service and production managers

Principles

↪ All requests/claims/complaints will be registered

↪ Set-up a simple and not redundant tool

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Our CRM journey

March 2018



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Improvements step by step

- ↪ October 2017 – Business Analyze
 - ✓ Elaborate analyzing tool
 - ✓ CRM data is used in monthly management report – no double follow-up
- ↪ November 2017 – Bisnode (DK)
 - ✓ Improve database accuracy
 - ✓ Reach out to new leads
- ↪ December 2017 – 1-day training in all countries
- ↪ February 2018 – the Polish team joined
- ↪ April 2018 – GDPR compliance

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Our CRM achievements

- Reliable pipeline and improved follow-up
- Direct link between Sales and Communication actions
- Sales team actions are recognized: bonus schemes linked to visits registered in the CRM
- Management involvement in set-up and team training
- Autonomy from IT department

Our next steps

- GDPR compliance – cleaning up the database
- More systematic update (companies, projects & sales)
- Develop a network of local super users, with a uniform set-up

Thank you...

